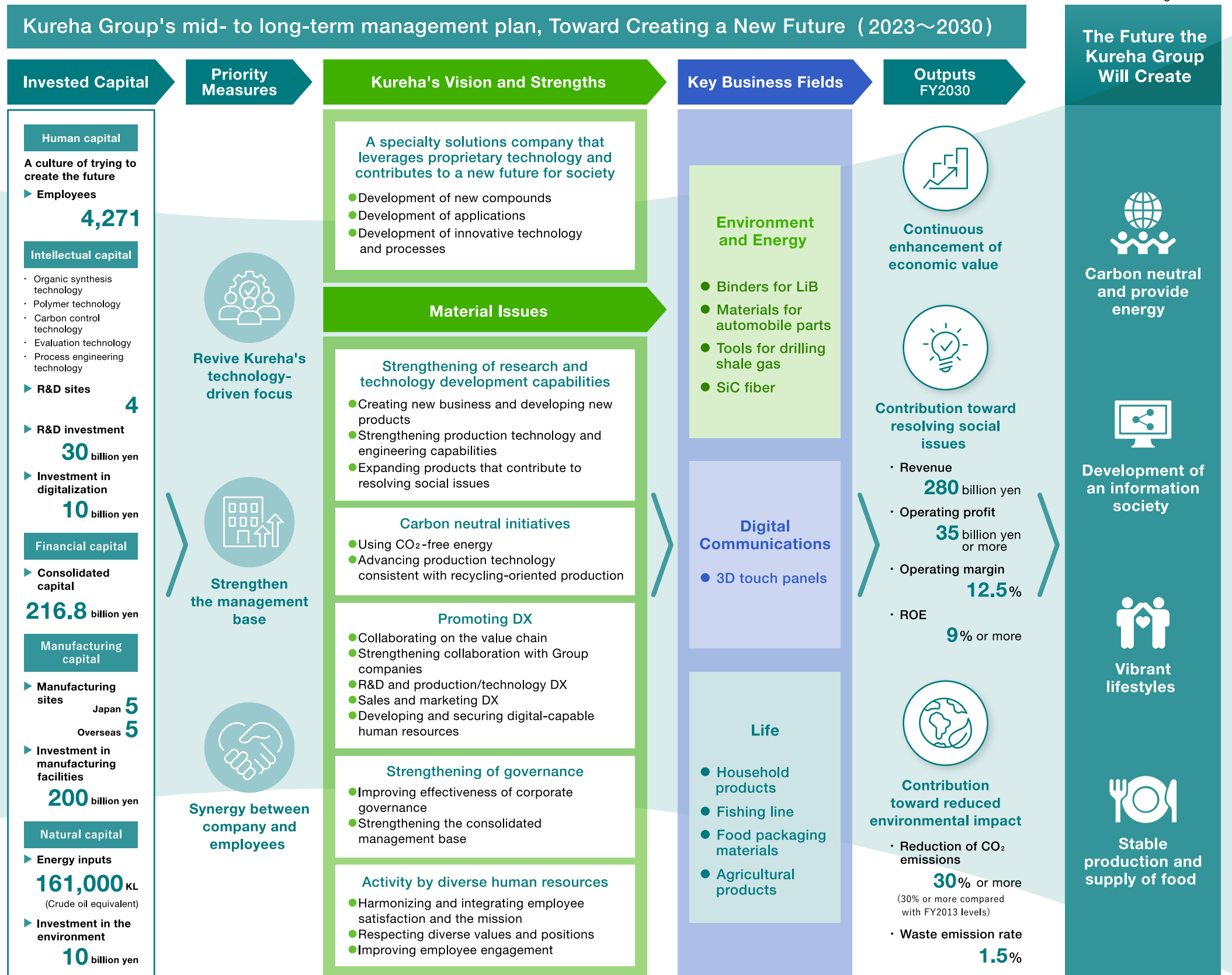


# Kureha Group's Value Creation Process

August 2024



- The invested capital and the outputs for FY2030 are the values in the mid- to long-term management plan when it was announced in April 2023. Performance targets for FY2030 and investment plans up to FY2030 will be disclosed again when the next mid-term management plan, starting from FY2026, is announced.